



Who and where is Harris Ranch?

- Harris Ranch is vertically integrated company that was established in 1937 by Jack Harris.
- We are located on the west side of central California midway between San Francisco and Los Angeles.
- Our areas of operation include:
 - Farming
 - Cattle Feeding
 - Beef Processing
 - Hospitality
 - Thoroughbred Horse racing



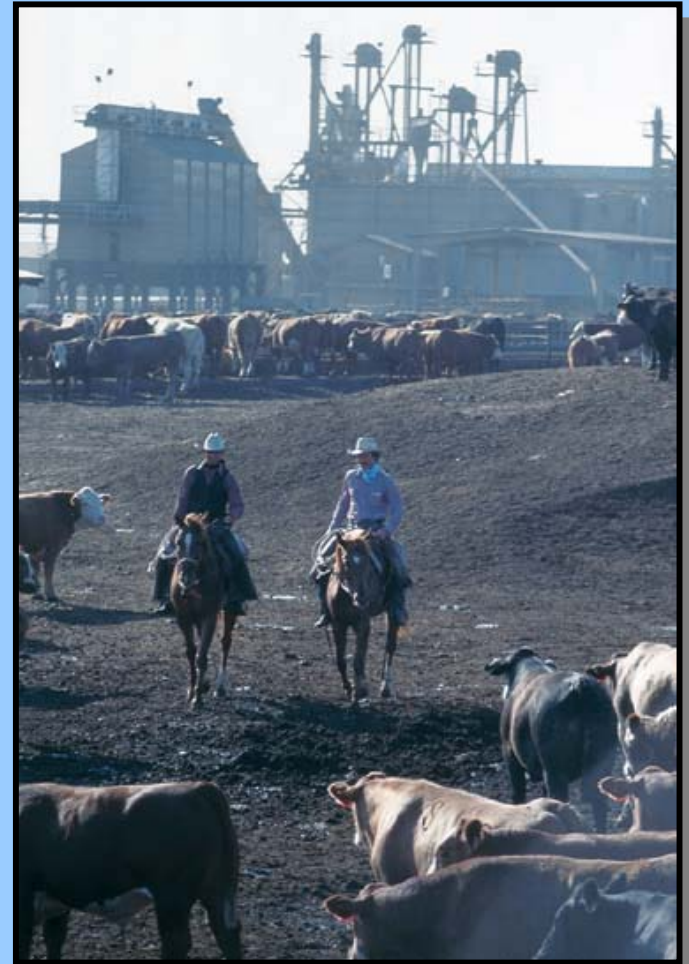
Harris Farms Inc.

- Established in 1937 as a 160 acre row crop operation.
- Currently farming 20,000 acres of plantable land.
- Growing over 22 different crops such as tomatoes, almonds, broccoli, garlic, cantaloupes, onions and much more.



Harris Feeding Company

- Established in 1965 as a 10,000 head feedlot.
- Currently feeding 120,000 head of cattle.
- All feed for the cattle is milled on site.



Harris Ranch Restaurant and Inn

- Built in 1977 in an early California Hacienda style.
- Being centrally located between San Francisco and Los Angeles we serve as an oasis for the weary traveler.
- With a 153 room hotel, banquet and dining facilities we have become an ideal place for conferences and other events.
- We serve over 750,000 meals per year and are the 6th largest independently owned and operated restaurants in California and in the top 100 in the nation.



Harris Farms Horse Division

- The Harris Farms Horse Division was established in 1966 by John Harris and his father Jack.
- Largest commercial thoroughbred operation in California.
- Maintains 340 horses per year peaking to 600 during breeding season.
- Located along Interstate 5 near Coalinga and along the Kings River near the Sierra-Nevada mountains.
- Owns, trains and raise many successful horse including the only back to back Breeders' Cup Classic winner "Tiznow".



River Ranch Division

- Located on the eastern side of the San Joaquin Valley along the Kings River.
- 140 acres of lush green pasture where young cattle and thoroughbred colts grow.
- Also the headquarters for our Orange production operations.



Harris Ranch Transportation

- Operates a fleet of 51 trucks 20 of which are dual fuel.
- These 20 dual fuel trucks replaced 20 diesel trucks that were in the fleet.
- Effects of diesel truck replacement:
 - Reduction in nitrogen oxide emissions putting Harris ranch on the cutting edge of helping to clean up the air of the San Joaquin Valley.





- LNG station prior to tank installation.



- To get the station operational we literally worked the pants off of our engineer.